



THEEWATERSKLOOF MUNICIPALITY

3rd Quarter SDBIP Report 2025-2026



3rd Quarter SDBIP Report 2025-2026-
Office of the Municipal Manager

3rd Quarter Top Layer SDBIP Report of Office of the MM

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026					Performance Comment	Corrective Measures
														Original Target	Target Adjustments	Target	Actual	R		
TL1	Office of the Municipal Manager	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Good Governance	Democratic, responsive, and accountable government	Compile and submit the final IDP to Council by 31 May 2026	Final IDP submitted to Council	1	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	0	N/A	
TL2	Office of the Municipal Manager	Improved Financial Management	Financial Viability	Democratic, responsive, and accountable government	Compile and submit the final annual budget to Council by 31 May 2026	Final budget submitted to Council	1	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	0	N/A	
TL3	Office of the Municipal Manager	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Good Governance	Democratic, responsive, and accountable government	Compile and submit the Oversight Report to Council by 31 March 2026	Report submitted to Council	1	Proof of submission	Carry Over	Number	1	1	1	1	0	1	1	1	G	March: Target Achieved: Municipal Manager: Submitted on Collab, 11 March 2026
TL4	Office of the Municipal Manager	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Good Governance	Democratic, responsive, and accountable government	Compile and submit the Draft Annual Report to Council by 31 January 2026	Draft Annual Report submitted to Council	1	Proof of submission	Carry Over	Number	1	1	1	1	0	1	1	1	G	January: Target Achieved: Municipal Manager: Submitted to Council on the 22nd January 2026
TL5	Office of the Municipal Manager	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Basic Service Delivery	Sound financial management and continuous revenue growth	The percentage of the municipal capital budget spent on projects as at 30 June 2026 ((Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects)(X100)	% of capital budget spent	60%	S71 Report And Financial Statements	Last Value	Percentage	95%	95%	28%	60%	0%	60%	28%	R	March Target not Achieved: 28% of Allocated budget was spend by en March. Total budget R122 475 746 Total spend R34 476 601	March: To ensure a more accurate reflection of implementation progress, financial reporting timeframes will be aligned to include verified invoices submitted but pending payment. This adjustment will enhance the accuracy of expenditure tracking across directorates and ensure consistency between technical progress and financial reporting in future quarters.
TL6	Office of the Municipal Manager	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Good Governance	Democratic, responsive, and accountable government	Compile and submit Annual Performance Report (APR) to the AG by 31 August 2025	Annual Performance Report Submitted	1	Confirmation by AG	Carry Over	Number	1	1	1	1	0	1	1	1	G	Target Achieved:
TL52	Office of the Municipal Manager	Unspecified	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the Implementation of FRP together with supporting documentation	Submission of Reports	0	Proof of submission	Accumulative	Number	3	3	0	0	0	0	0	0	N/A	No Submission from MM Office

Overall Summary of Res

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	3
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	3
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
Total KPIs:			7



3rd Quarter SDBIP Report 2025-2026-
Financial Services

3rd Quarter Top Layer SDBIP Report of Financial Services

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026					Performance Comment	Corrective Measures
														Original Target	Target Adjustments	Target	Actual	R		
TL7	Financial Services	Improved functioning and results of the Revenue Section/improve the collection rate	Financial Viability	Sound financial management and continuous revenue growth	Achieve a debtor payment percentage of 85% as at 30 June 2026 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100	Payment % achieved	84%	Section 71 Report/Financial Statements	Last Value	Percentage	85%	85%	83%	83%	0%	83%	83%	G	Target Achieved: March	
TL8	Financial Services	Improved Financial Management	Financial Viability	Sound financial management and continuous revenue growth	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026 ((Total Operating Revenue-Operating Grants)/Debt Service Payments (i.e. interest + redemption) due within one year)	Ratio achieved	11.28	Section 71 Report/Financial Statements	Reverse Last Value	Number	11	11	0	0	0	0	0	N/A		
TL9	Financial Services	Improved Financial Management	Financial Viability	Sound financial management and continuous revenue growth	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fx operating expenditure with available cash	0	Section 71 Report/Financial Statements	Last Value	Number	1.20	1.20	0	0	0	0	0	N/A		
TL10	Financial Services	Improved Financial Management	Financial Viability	Sound financial management and continuous revenue growth	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 (Total outstanding service debtors/ revenue received for services)	% of outstanding service debtors	92.39%	Section 71 Report/Financial Statements	Reverse Last Value	Percentage	70%	70%	0%	0%	0%	0%	0%	N/A		
TL11	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Provide 6kl free basic water per month to all indigent households during the 2025/26 financial year	Number of indigent households receiving free basic water	6,314	Report From The Financial System With Registered Indigent Households	Last Value	Number	6,250	6,000	5,930	6,250	-250	6,000	5,930	O	Target almost Achieved: January: Indigents removed after Audit Finding Target Almost Achieved: February: Indigents removed after Audit Finding. Target almost Achieved: March: Increase month to month	January: Director: Financial Services: On review we will adjust the set targets February: Director: Financial Services: On review we will adjust the set targets. March: Director: Financial Services: Continuous credit control measures to encourage those who qualify to apply
TL12	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Provide 70kwh of free basic electricity per month to all indigent households (Excluding Eskom) during the 2025/26 financial year	Number of indigent households receiving free basic electricity	2,583	Report From The Financial System With Registered Indigent Households	Last Value	Number	2,700	2,600	2,510	2,700	-100	2,600	2,510	O	Target Almost Achieved: January: Indigents were removed flagged by the AG. Target Almost Achieved: February: Indigents were removed flagged by the AG. Target almost Achieved: March: Increase month to month	January: Director: Financial Services: On review we will adjust set targets February: Director: Financial Services: On review we will adjust set targets March: Director: Financial Services: Continuous credit control measures to encourage those who qualify to apply
TL13	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Provide free basic refuse removal to indigent households in terms of the equitable share requirements during the 2025/26 financial year	Number of indigent households receiving free basic refuse removal	6,333	Report From The Financial System With Registered Indigent Households	Last Value	Number	6,250	6,000	5,949	6,250	-250	6,000	5,949	O	Target Almost Achieved: January: Indigents were removed that was flagged by the AG. Target Almost Achieved: February: Indigents were removed that was flagged by the AG. Target almost Achieved: March: Increase month to month	January: Director: Financial Services: On review we will adjust the set targets. February: Director: Financial Services: On review we will adjust the set targets. March: Director: Financial Services: Continuous credit control measures to encourage those who qualify to apply
TL14	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Provide free basic sanitation to indigent households in terms of the equitable share requirements during the 2025/26 financial year	Number of indigent households receiving free basic sanitation	6,308	Report From The Financial System With Registered Indigent Households	Last Value	Number	6,250	6,000	5,922	6,250	-250	6,000	5,922	O	Target almost Achieved: January: Indigents were removed that was flagged by the AG. Target Almost Achieved: February: Indigents were removed that was flagged by the AG. Target almost Achieved: March: increase month to month (March 2026)	January: Director: Financial Services: On review we will adjust the set targets. February: Director: Financial Services: On review we will adjust the set targets. March: Director: Financial Services: Continuous credit control measures to encourage those who qualify to apply
TL15	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Number of residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the services during 2025/26 financial year	Number of residential properties which are billed for water or have prepaid meters	16,057	Report From The Financial System Indicating Billed Debtors	Last Value	Number	16,000	16,000	16,085	16,000	0	16,000	16,085	G2	Target Well Achieved	
TL16	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (excluding ESKOM areas) and billed for the services during the 2025/26 financial year	Number of residential properties which are billed for electricity or have prepaid meters (excluding ESKOM areas)	7,558	Report From The Financial System Indicating Billed Debtors	Last Value	Number	7,560	7,560	7,574	7,560	0	7,560	7,574	G2	Target Well Achieved	

TL17	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Number of residential properties for which refuse is removed once per week and billed for the services during the 2025/26 financial year	Number of residential properties which are billed for refuse removal once a month	16,120	Report From The Financial System Indicating Billed Debtors	Last Value	Number	16,100	16,100	16,147	16,100	0	16,100	16,147	G2	Target Well Achieved	
TL18	Financial Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Number of residential properties connected to the municipal waste water sanitation/sewer network for sewerage services (inclusive of septic tanks) irrespective of the number of water closets (toilets) and billed for the services during the 2025/26	Number of residential properties which are billed for sewerage	15,702	Report From The Financial System Indicating Billed Debtors	Last Value	Number	15,680	15,680	15,738	15,680	0	15,680	15,738	G2	Target Well Achieved	
TL19	Financial Services	Improved Financial Management	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of project budget spent on the replacement of water meters project by 30 June 2026 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent	0%	Report From The Financial System	Last Value	Percentage	95%	95%	0%	60%	0%	60%	0%	R	Target not Achieved: March: Smart meters were received in our stores on 30 March 2026.	Spending is due within 30 days after order received.
TL20	Financial Services	Work towards obtaining a clean audit	Good Governance	Democratic, responsive, and accountable government	Compile and submit the Annual Financial Statements to the Auditor General (AG) by 31 August 2025	Annual Financial Statements submitted to the AG	1	Acknowledgement of receipt	Carry Over	Number	1	1	1	1	0	1	1	G	Target Achieved:	
TL55	Financial Services	[Unspecified]	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the implementation of FRP together with supporting documentation	Submission of Reports	0	Proof of submission	Accumulative	Number	3	3	0	0	0	0	0	N/A		

Overall Summary of

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	4
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	4
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
Total KPIs:			15



3rd Quarter SDBIP Report 2025-2026-
Corporate Services

3rd Quarter Top Layer SDBIP Report of Corporate Services

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026					Performance Comment	Corrective Measures
														Original Target	Target Adjustments	Target	Actual	R		
TL21	Corporate Services	Implement outcome based training strategies and programmes	Institutional Development	Healthy and productive workforce	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2026 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent	0.08%	Budget Expenditure Report	Last Value	Percentage	0.10%	0.10%	0.02%	0.05%	0%	0.05%	0.02%	R	Target not Achieved: March: 0,0263 % of the budget has been spend. The Municipality doesn't budget 1 % of the Salary Budget for Training due to Financial Constraints. (March 2026)	Target not Achieved: March: The Municipality is currently operating with an unfunded budget under the financial recovery plan which makes spending of the training budget a huge challenge at the moment. Training is being prioritized in terms of compliance courses only. Currently busy with the Tender for the appointment of a panel of Service Provider. The Tender will be tabled at the BAC meeting during the week of 20 April 2006.
TL22	Corporate Services	Improved administrative function	Institutional Development	Healthy and productive workforce	The number of people from employment equity target groups employed (new appointments) in the three highest levels of management in compliance with the equity plan by 30 June 2026	Number of people employed	3	Appointment letters and Equity Plan	Accumulative	Number	2	2	0	0	0	0	0	N/A		
TL23	Corporate Services	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Institutional Development	Healthy and productive workforce	Review the organogram and submit to Council 30 June 2026	Organogram submitted	1	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	N/A		
TL24	Corporate Services	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Institutional Development	Healthy and productive workforce	Compile and submit a Rewards and Recognitions Policy to Council by 30 June 2026	Rewards and Recognitions Policy submitted by 30 June 2026	1	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	N/A		
TL25	Corporate Services	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Institutional Development	Healthy and productive workforce	Compile and submit a Probation Policy to Council by 30 June 2026	Probation Policy submitted by 30 June 2026	1	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	N/A		
TL26	Corporate Services	Optimum utilisation of PMS to ensure continuous performance improvement working towards a clean performance audit	Institutional Development	Healthy and productive workforce	Submit the Employment Equity Report to the Department of Employment and Labour by 15 January 2026	Employment Equity Report submitted by 15 January 2026	0	Proof of submission	Carry Over	Number	1	1	1	1	1	1	1	G	Target Achieved: March: Acknowledgement letter received and attached.	
TL54	Corporate Services	[Unspecified]	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the implementation of FRP together with supporting documentation	Submission of Reports	0		Accumulative	Number	3	3	0	0	0	0	0	N/A		

Overall Summary of Res

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	5
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
Total KPIs:			7



**3rd Quarter SDBIP Report 2025-2026-
Economic Development and Planning**

3rd Quarter Top Layer SDBIP Report of Economic Development and Planning

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026					Performance Comment	Corrective Measures
														Original Target	Target Adjustments	Target	Actual	R		
TL36	Economic Development and Planning	Provision of economic and social facilities	Local Economic Development	Improve the social environmental fabric of TWK community	Create temporary work opportunities in terms of EPWP by 30 June 2026	Number of temporary work opportunities created	346	Participant list	Accumulative	Number	251	251	217	230	0	230	217	0	Target Almost Achieved: March: Director: Economic Development and Planning: Quarter 3 Participant List attached	
TL39	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Improve the social environmental fabric of TWK community	Develop and submit an Expanded Policy Works Policy and Implementation Protocol to Council by 30 June 2026	Expanded Policy Works Policy and Implementation Protocol submitted to Council by 30 June 2026	0	Proof of submission	Last Value	Number	1	1	0	0	0	0	0	N/A		
TL40	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Make Theewaterskloof the investment destination of choice and promote second and township economy	Complete the Land Audit and submit to Council by 30 June 2026	Land Audit completed and submitted to Council by 30 June 2026	0	Proof of submission	Carry Over	Number	1	1	0	1	0	0	0	N/A	Target Set for June: Feb: Director: Economic Development and Planning: The target will be changed to 30 June 2026 - will be submitted to Council for approval.	Target set for June
TL41	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Make Theewaterskloof the investment destination of choice and promote second and township economy	Complete the Draft Strategic Land Management Strategy to Council by 30 June 2026	Draft Strategic Land Management submitted to Council by 30 June 2026	0	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	N/A		
TL42	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget professional fees for Greyton Eif 595 by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	78%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	0%	60%	0%	60%	0%	R	Target not Achieved: January: R 1 204 753 spent of a budget of R10 000 000 which amounts to 12% of the budget spent. The detailed designs have been completed, and detailed engineering report has been submitted. Target not Achieved: February: R 1 204 753 spent of a budget of R10 000 000 which amounts to 12% of the budget spent. The detailed designs have been completed, and detailed engineering report has been submitted. Target not Achieved: March: Expenditure incorrectly calculated the previous month. Actual expenditure amounts to R 185 595.20 (9%) of the total budget of R 2 000 000.00	Target not Achieved: January: Compiling a tender to appoint a contractor to establish and spend the remaining budget Target not Achieved: February: Compiling a tender to appoint a contractor to establish and spend the remaining budget Target not Achieved: March: The detailed designs have been completed, and detailed engineering report has been submitted.
TL43	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Review the Human Settlements Pipeline and submit to Council by 31 December 2025	Human Settlements Pipeline reviewed and submitted to Council by 31 December 2025	0	Proof of submission	Carry Over	Number	1	1	1	1	0	1	1	G	Target Achieved: January : Submitted to Council and endorsed by Council Target Achieved: March: Director: Economic Development and Planning: KPI achieved	

TL44	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Service 408 sites in Villiersdorp Destiny Farm (Phase 2b) by 30 June 2026	Number of sites serviced	408	Practical Completion certificate	Accumulative	Number	408	408	816	300	0	300	816	B	<p>Target Extremely Well Achieved: January: KPI achieved and reported the previous financial year and a formal request will be submitted to remove of revise this KP</p> <p>Target Extremely Well Achieved: February: Two practical completion certificates was issued, March 2025 and October 2025. The March completion certificate was for the Provincial Department of Infrastructure as it accepts practical completion at a B-grade standard (gravel roads). The municipality accepts practical completion at A-grade services (tarred roads) which was issued in October 2025 which is the correct certificate.</p> <p>Target Extremely Well Achieved: March: Two practical completion certificates was issued, March 2025 and October 2025. The March completion certificate was for the Provincial Department of Infrastructure as it accepts practical completion at a B-grade standard (gravel roads). The municipality accepts practical completion at A-grade services (tarred roads) which was issued in October 2025 which is the correct certificate.</p>	<p>Target Extremely Well Achieved: January: KPI achieved and reported the previous financial year and a formal request will be submitted to remove of revise this KP</p> <p>Target Extremely Well Achieved: February: Correct SDBIP by removing the March 2025 completion certificate</p> <p>Target Extremely Well Achieved: March: Correct SDBIP by removing the March 2025 completion certificate</p>
TL45	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Caledon Riemvasmaak by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	100%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	2%	60%	0%	60%	2%	R	<p>Target not Achieved: January: An amount of R 125 000 spent of a budget of R 6 119 000 which equates to 2% spent on the budget. Tender advertised and is current at BAC for awarding. Should a contractor be appointed and establish site the expenditure on the project will dramatically increase.</p> <p>Target not Achieved: February: There is a delay on the award of the tender due the finalisation of procurement internal processes. DOI pay consultants directly and one proof of payments is obtained it will be allocated against the project expenditure.</p> <p>Target not Achieved: March: An amount of R 125 000 spent of an adjusted budget of R 11 000 00 which equates to 1% spent on the budget.</p>	<p>January: An amount of R 125 000 spent of a budget of R 6 119 000 which equates to 2% spent on the budget. Tender advertised and is current at BAC for awarding. Should a contractor be appointed and establish site the expenditure on the project will dramatically increase.</p> <p>February: An amount of R 125 000 spent of a budget of R 6 119 000 which equates to 2% spent on the budget. Tender advertised and is current at BAC for awarding. Should a contractor be appointed and establish site the expenditure on the project will dramatically increase.</p> <p>March: There is a delay on the award of the tender due the finalisation of procurement internal processes.</p>
TL46	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Professional Services for Botrivier Beaumont (Phase 2) by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	100%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	2%	60%	0%	60%	2%	R	<p>Target not Achieved: January: No spending (0%) recorded on the project. The civil engineering consultant has engaged with Eskom to deal with the Capacity letter. Delay has been capacity letter preventing the expenditure from reaching the target as required</p> <p>Target not Achieved: February: No spending (0%) recorded on the project. The civil engineering consultant has engaged with Eskom to deal with the Capacity letter. Delay has been capacity letter preventing the expenditure from reaching the target as required</p> <p>Target not Achieved: March: Expenditure not fully allocated on the March Capex Report. Actual Expenditure amounts to R 384 718.29 (5%) of the adjustment budget of R 7 000 000.00</p>	<p>January: Engage with Eskom for a formal response.</p> <p>February: Engage with Eskom for a formal response.</p> <p>March: Rectification journals to be processed.</p>
TL47	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Grabouw Rooi Dakke 1054 by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	40%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	0%	60%	0%	60%	0%	R	<p>Target not Achieved: January: The project has been halted as the tender's validity expired which resulted in tender being cancelled.</p> <p>Target not Achieved: February: The project has been halted as the tender's validity expired which resulted in tender being cancelled.</p> <p>Target not Achieved: March: Expenditure amounts to R 25 000.00 paid to directly by DOI to consulting engineers. The project has been halted as the tender's validity expired which resulted in tender being cancelled.</p>	<p>January: Re-apply to DOI to have the project on the 2026/27 business plan for funding in order to re-advertise the tender.</p> <p>February: Re-apply to DOI to have the project on the 2026/27 business plan for funding in order to re-advertise the tender.</p> <p>March: Re-apply to DOI to have the project on the 2026/27 business plan for funding in order to re-advertise the tender.</p>
TL48	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Botrivier Beaumont Temporary Residential Area (TRA) by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	0%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	2%	60%	0%	60%	2%	R	<p>Target not Achieved: January: An amount of R 307 147 (15%) has been spent on the budget of R 2 000 000. The contractor has been appointed for the TRA portion of Beaumont and has established on site. (</p> <p>Target not Achieved: February: An amount of R 307 147 (15%) has been spent on the budget of R 2 000 000. The contractor has been appointed for the TRA portion of Beaumont and has established on site.</p> <p>Target not Achieved: March: An amount of R 124 058.57 (6%) has been spent on the budget of R 2 000 000. The contractor has been appointed for the TRA portion of Beaumont and has established on site.</p>	<p>January: The contractor has been appointed for the TRA portion of Beaumont and has established on site.</p> <p>February: Manage progress on site as per project implementation plan to ensure improved spending on the project</p> <p>March: Manage progress on site as per project implementation plan to ensure improved spending on the project</p>

TL49	Economic Development and Planning	Implementation of the Human Settlements Program which includes IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Submit a Project Feasibility Report for Greater Villiersdorp UISP (2600) to the Department of Infrastructure by 30 June	Feasibility Report submitted to the Department of Infrastructure by 30 June	0	Proof of submission	Carry Over	Number	1	1	0	0	0	0	0	0	N/A	<p>Target Set for June: January: The conceptual layout has been developed. Environmental process started with engagements with the Department of Environmental Affairs & Development Planning and Consulting Engineers. Feasibility Report to be submitted by 30 June 2026</p> <p>Target Set for June: February: The conceptual layout has been developed. Environmental process started with engagements with the Department of Environmental Affairs & Development Planning and Consulting Engineers. Feasibility Report to be submitted by 30 June 2026</p> <p>Target set for June: March: The conceptual layout has been developed. Environmental process started with engagements with the Department of Environmental Affairs & Development Planning and Consulting Engineers. Feasibility Report to be submitted by 30 June 2026</p>	<p>Target set for June: January: Feasibility Report to be submitted by 30 June 2026</p> <p>Target set for June: February: The conceptual layout has been developed. Environmental process started with engagements with the Department of Environmental Affairs & Development Planning and Consulting Engineers. Feasibility Report to be submitted by 30 June 2026</p> <p>Target set for June: March: Continuous engagement with the Department of Environmental Affairs and Consulting Engineers</p>
TL50	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Grabouw Hillside Top Structures by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	0%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	3%	60%	0%	60%	3%	R	<p>Target not Achieved: January: The contractor appointed to complete the works in Hillside has completed the works and inspected, once the submitted invoice has been paid, the expenditure will reflect the total budget spent</p> <p>Target not Achieved: February: The contractor has reached practical completion of the 16 units. One unit is vandalized beyond repair. The Department of Infrastructure pays the contractor directly and once proof of payment is obtained expenditure will be allocated against the budget,</p> <p>Target not Achieved: March: The contractor has reached practical completion of the 16 units. One unit is vandalized beyond repair. The Department of Infrastructure pays the contractor directly and once proof of payment is obtained expenditure will be allocated against the budget,</p>	<p>January: Request proof of payment from DOI</p> <p>February: Obtain proof of payment from DOI to allocated expenditure against the budget</p> <p>March: Obtain proof of payment from DOI to allocated expenditure against the budget</p>	
TL51	Economic Development and Planning	Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) & Provision and Implementation of serviced sites	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Greater Grabouw Planning by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	0%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	0%	60%	0%	60%	0%	R	<p>Target not Achieved: January: Project Implementation Readiness Report to be submitted in February 2026. Farm RE/9/313 - Detailed design commenced and the Draft Basic Assessment Report has been submitted. Farm 295,292&301: Preliminary designs commenced, engagement with Department of Environmental Affairs and Development Planning regarding environmental authorization process commenced. Farm RE/9/313 Soci-economic facility: The preliminary designs have been completed and approved, detailed design have commenced. Waterworks - Preliminary design have been completed, the Project Feasibility Report has been submitted to Department of Infrastructure.</p> <p>Target not Achieved: February: Project Implementation Readiness Report to be submitted in February 2026. Farm RE/9/313 - Detailed design commenced and the Draft Basic Assessment Report has been submitted. Farm 295,292&301: Preliminary designs commenced, engagement with Department of Environmental Affairs and Development Planning regarding environmental authorization process commenced. Farm RE/9/313 Soci-economic facility: The preliminary designs have been completed and approved, detailed design have commenced. Waterworks - Preliminary design have been completed, the Project Feasibility Report has been submitted to Department of Infrastructure.</p> <p>Target not Achieved: March: Expenditure amounts to R 1 253 257.50 (41%) of the adjusted budget of R 3 000 000.00</p>	<p>January: The municipality has applied for budget facility funding and is awaiting feedback. (January 2026)</p> <p>February: Awaiting funding approval from DOI</p> <p>March: Project Implementation Readiness Report to be submitted in February 2026. Farm RE/9/313 - Detailed design commenced and the Draft Basic Assessment Report has been submitted. Farm 295,292&301: Preliminary designs commenced, engagement with Department of Environmental Affairs and Development Planning regarding environmental authorization process commenced. Farm RE/9/313 Soci-economic facility: The preliminary designs have been completed and approved, detailed design have commenced. Waterworks - Preliminary design have been completed, the Project Feasibility Report has been submitted to Department of Infrastructure.</p>	
TL56	Economic Development and Planning	[Unspecified]	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of the project budget approved for Villiersdorp Taxi Rank Upgrade (Phase 3A) by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project) x 100)	% budget spent	0%	Financial System Expenditure Report	Last Value	Percentage	0%	95%	88%	0%	60%	60%	88%	G2	<p>Target Well Achieved: March: Target met in December TWK 2 has been advertised with closing date 14 April 2026 for minor works and upgrades on the site. Site meeting scheduled for 8 April 2026.</p>	<p>Target Well Achieved</p>	
TL57	Economic Development and Planning	[Unspecified]	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the implementation of FRP together with supporting documentation	Submission of Reports	0	Proof of submission	Accumulative	Number	0	3	0	0	0	0	0	0	N/A		

Overall Summary of Re:

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	5
R	KPI Not Met	0% <= Actual/Target <= 74.999%	7
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1

G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	1
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
Total KPIs:			16



3rd Quarter SDBIP Report 2025-2026-
Community Services

3rd Quarter Top Layer SDBIP Report of Community Services

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026				Performance Comment	Corrective Measures	
														Original Target	Target Adjustments	Target	Actual			
TL27	Community Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	Achieve an average of 90% water sample compliance with SANS 241 micro biological indicators Water Treatment Works ((% achievement all WTW's/WTW's tested)	Average % water compliance in terms of SANS 241 achieved	93.04%	Independent Laboratory Test Results (IRIS System)	Last Value	Percentage	90%	90%	93.30%	90%	0%	90%	93.30%	G2	<p>Target Well Achieved: March 2026</p> <p>Bereaville : January: 90.4% February: 64.3% March: 99.9% Genadendal: January 95% February 61.1% March 63.9% Greyton: January 84.6% February 67% March 70.4% Voorsteekraal: January 96.3% February 80.9% March 99.9% BotriMer: January 99.9% February 83.3% March: 99.9% Caledon: January 98.7% February 83.3% March: 99.9% Riversonderend: January 96.8% February 70.0% March: 83.3% Tesselaarsdal: January 98.6% February 77.7% March: 99.9% Villiersdorp: January 97.5% February 66.6% March: 99.9% Grabouw: January 90.3% February 93.4% March: 99.9%</p>	
TL28	Community Services	Day to Day Service Delivery	Basic Service Delivery	Basic services for all	65% of effluent samples comply with permit values ((% compliance of all WWTW's achieved / the number of WWTW's tested))	Average % achieved	54.37%	Independent Laboratory Test Results (IRIS System)	Last Value	Percentage	65%	65%	49.93%	65%	0%	65%	49.93%	R	<p>Target Almost Achieved: March 2026</p> <p>Director: Community Services: Botriver 30.9% Caledon 47.2% Grabouw 30.6% Riversonderend 58.3% Genadendal 63.9% Villiersdorp 61.1% Greyton 91.7% Tesselaarsdal 19.4%</p> <p>March 2026: Proposed corrective measures and actions are outlined in the AL Abbott report, which includes recommendations aimed at improving plant performance. However, due to budget constraints and funding shortages, implementing these measures remains a challenge. Corrective actions to be implemented by the various towns that were non-compliant: Botriver: - Suspend sludge wastage until further notice - Expedite repairs of pumps Caledon - Repair faulty switchovers - Operate three aerators simultaneously to improve plant performance Grabouw (detailed report of mechanical failures attached) - Increase sludge wastage - Expedite repairs of the degritter - Expedite repairs of the settling tanks and damaged sludge return lines Villiersdorp A) Dewatering and Reduction of Total Suspended Solids (TSS) • One filtration pump has been repaired, delivered, and successfully reinstalled by the service provider. • The repair of the second filtration pump is pending. • Once both pumps are operational, sludge dewatering performance will improve, reducing excess solids entering the final effluent. • Servicing of the belt press is planned; TWK2 to be advertised for servicing, once the belt press has been serviced the filtration will be operational. Improved belt press efficiency will further enhance sludge handling and TSS reduction. • Enhanced dewatering will reduce hydraulic loading on downstream clarifiers and improve final effluent clarity. B) Disinfection Process Enhancement • The chlorine room was repaired and serviced during November 2025, restoring full dosing functionality. • This service and repairs is expected to improve disinfection reliability and assist in achieving compliance with E. coli and faecal coliform standards. • The maturation pond requires repairs to restore proper retention time, which is essential for effective chlorine contact and full pathogen removal. C) Screening Improvements • The Inlet screen was repaired during November 2025 and is currently operational. • This will improve the removal of large solids at the head of works, reducing solids loading on the biological treatment process and clarifiers. • Improved screening also protects pumps and prevents blockages that may contribute to elevated TSS levels. D) Clarifier Cleaning and Process Optimization • Cleaning of Clarifier 1 is already underway to remove accumulated sludge, debris, and settled solids that have been contributing to carryover into the final effluent. • The cleaning will restore proper hydraulic function, improve settling efficiency, and reduce the risk of solids washout.</p>	
TL29	Community Services	Improved Financial Management	Basic Service Delivery	Basic services for all	Limit unaccounted water to less than 20%(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (Incl free basic water) / Number of Kiloliters Water Purchased or Purified) x 100)	% unaccounted water captured in the report	16.10%	Quarterly Report from Technical Service to Director Community Services	Reverse Last Value	Percentage	22%	20%	22%	22%	-2%	20%	22%	R	<p>Target Not Achieved: March 2026</p> <p>Community Services is dependant on the Water Losses report calculated and generated by Technical Services Directorate. Upon SDBIP closure, no report for the 3rd Quarter has been released by Technical Services. Last report was submitted for water losses calculated at December 2025 which was 22%</p>	<p>March 2026: When report for January - March 2026 is received from Technical Services, SDBIP will update the system accordingly.</p>
TL30	Community Services	Improved Financial Management	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of the project budget for the procurement of vehicles by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	0%	Budget Expenditure Report	Last Value	Percentage	95%	95%	0%	0%	0%	0%	0%	N/A		
TL53	Community Services	Unspecified	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the implementation of FRP together with supporting documentation	Submission of Reports	0	Proof of submission	Accumulative	Number	3	3	0	0	0	0	0	N/A		

Overall Summary

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
G	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	1
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		5



Theewaterskloof
Municipality

3rd Quarter SDBIP Report 2025-2026

Technical and infrastructure Implementation Services

3rd Quarter Top Layer SDBIP Report of Technical and Infrastructure Implementation Services

KPI Ref	Responsible Directorate	Pre-determined Objective	Municipal KPA	Strategic Objective	KPI	Unit of Measurement	Responsible Owner	Baseline	Source of Evidence	Calculation Type	Target Type	Original Annual Target	Revised Annual Target	YTD Actual	Year to Date Values for Quarter ending March 2026					Performance Comment	Corrective Measures
															Original Target	Target Adjustments	Target	Actual	R		
TL31	Technical and Infrastructure Implementation Services	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of the project budget for the Botrivier Treatment Works (Phase 2) by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	%budget spent	Director: Technical and Infrastructure Implementation Services	76%	Financial System Expenditure Report	Last Value	Percentage	95%	95%	0%	0%	0%	0%	0%	N/A	Target Set for June:January: 62% of budget available in January has been expended. Good progress had been made. Target Set for June:February: Good progress was made during the month of February as detailed in the monthly progress report Target set for June: March: Good progress was made during the month of March as detailed in the monthly progress report	
TL33	Technical and Infrastructure Implementation Services	Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of the project budget for the provision of new bulk water and sewer service to Gypsy Queen and Erf 313 housing projects by 30 June 2026	Spend 95% of project budget	Director: Technical and Infrastructure Implementation Services	0%	Section 71 Report	Last Value	Percentage	1%	95%	0%	0%	0%	0%	0%	N/A	Target set for June:January: Phase A has been completed. BAC decision on award of Phase B is pending Target set for June:February: Phase A completed. Awaiting SCM issue of appointment letter for Phase B Target set for June: March: Phase A has been completed, as reported in January. Phase B is awaiting award	
TL34	Technical and Infrastructure Implementation Services	Improved Financial Management	Basic Service Delivery	Basic services for all	Limit unaccounted electricity to less than 12% as at 30 June 2026 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100)	% unaccounted electricity captured in the report	Director: Technical and Infrastructure Implementation Services	3.70%	Distribution Losses Report	Reverse Last Value	Percentage	10%	10%	7.20%	10%	0%	10%	7.20%	B	Target Extremely Well Achieved	
TL58	Technical and Infrastructure Implementation Services	[Unspecified]	Basic Service Delivery	Basic services for all	Complete the design and procurement documentation related to the Riviersonderend Water Purification upgrading by 30 June 2026	Design Report and Tender Document received from consultants	Director: Technical and Infrastructure Implementation Services	0	Design report and tender documentation	Carry Over	Number	1	1	0	0	0	0	0	N/A		
TL59	Technical and Infrastructure Implementation Services	[Unspecified]	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of budget allocated for the Upgrade of Pineview Park Sport Ground Phase 1 by June 2026	95% of budget spent	Deputy Director: Technical and Infrastructure Implementation Services	0%	Section 71 Report	Last Value	Percentage	95%	95%	0%	0%	0%	0%	0%	N/A		
TL60	Technical and Infrastructure Implementation Services	[Unspecified]	Financial Viability	Sound financial management and continuous revenue growth	Submit monthly reports for Financial Services regarding the implementation of FRP together with supporting documentation	Submission of Reports	Director: Technical and Infrastructure Implementation Services	0	Proof of submission	Accumulative	Number	3	3	1	0	0	0	1	B	Target Extremely Well Achieved	

Overall Summary of

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	2
N/A	KPI Did Not Occur	KPIs with a target which did not materialise	0
	Total KPIs:		6